# **Profile**

Seasoned software engineering lead, with decades of experience across a wide variety of technology sectors. My journey began as an apprentice developer, working on form oriented dataentry and database software for small and large enterprises. From there I progressed to lead roles through enterprise software, pivoting into internet startups just around the exact moment in time that web commerce for business was emerging as a viable path in the UK.

I have been lucky enough to work on the core team early British internet success stories — I was part of the early IMDb.com developer team, which got me a role within amazon.com right back in their early years. I was lead database architect at Last.fm, the pioneering machine-learning fuelled algorithmic streaming radio service, a key member of their operations team. I was principal platform engineer at Wonderbly.com, the award-winning personalised children's book publishing platform.

Inbetween all of these, many other, less headline-grabbing roles across a range of different companies, from tiny single-digit headcount startups, to international corporations. Currently I am working at platform.sh, a next-generation PaaS hosting network, where I hold the role of VP, Tooling & Image, heading the department concerned with reproducible build automation, container images and runtime.

# **Skills**

I've worked on a broad range of software systems, mostly but not exclusively web and internet focused. Particular focus areas have been interactive and social content, content management systems, commenting and forum systems, publishing and digital typographic content, scaling data systems. Example technology components I've worked with as a contributor to production systems would be Ruby/Rails, Scala, Java, C/C++, SQL databases, particularly Postgresql, common lisp, JavaScript, Python, Objective-C. I'm more commonly associated with "back-end" engineering work and teams than I am "front-end" - although I've done enough desktop and web client work to reasonably call myself "full-stack", in a modest sense. I have a good track record of onboarding and learning fresh stacks and systems. I'm great in a team.

These days, I typically find I bring the most value as an engineering manager, or leader, working at director level or above, than as a hands-on contributor, although I can still engage as a developer when required, and where it's useful. My deep technical roots and years of experience at many levels combine to give me excellent "empathy for the role", something I find is fundamental to building the essential, honest, rapport between a lead and engineering reports. I'm a great people manager, particularly for engineers, not just a "guy in a suit" manager.

As a leader, I lean more towards collaboration, team-building, facilitating, inspiring and mentoring work than I do to architecture and strategy planning, although I've done both in my history. As a lead I've extensive experience leading teams of developers and managers across small to medium sized organisations, start-ups to scale-ups.

# **Experience**

### Platform.sh

2023-, VP Tooling & Imaging

Created new division consolidating support engineering tools with a focus on build automation and containers 2022-2023, VP Engineering Excellence
Running new engineering division focused on engineering craft, quality, culture, practice

2021-2022 Director Ops & Eng. EMEA

Running a regional core engineering zones, line manager for engineers, including managers and leads 2020-2022 Director of Engineering, core First specialist engineering manager role in the organisation, as we scaled up engineering.

2018-2020 Cloud Engineer, core team

Feature developer on cloud orchestration system. Built performant, fixed-overhead content decoding for front edge WAF. Designed & built fixed-overhead upgrades for our managed Postgresql service.

Stack: Go, Python, Java, Postgresql, LXC, linux, lisp

## Synthace Ltd.

2018 – Senior Software Engineer

Worked on UI features for antha lab automation inbrowser IDE, custom CRUD engine for transactional record storage on the backend, and data export and parsing from biotech automation robots over serial lines.. Mentoring junior team members and developers. Worked on automatic documentation generation and publishing pipeline.

Stack: Go, Docker, Kubernetes, Redux, Polymer.js, Chrome, Windows, linux, Python, antha

## Wonderbly.com (lostmyname ltd.)

2016-2017 – Principal Engineer

Senior developer on digital publishing platform team. Built compositing pre-press and web renderer for personalised books and other products. Also an OpenGL nano-renderer enabling simplified GL pipelines to run in the cloud without redress to GPU hardware. Coaching and mentoring other developers.

Stack: Go,Scala,Java,PDF,C++,OpenFrameworks,
TrueType

## Makeshift.io/Wrangler.io

2014-2015 - Tech lead.

Technology lead for startup, software and infrastructure. Built asynch,multithreaded query engine Rails middleware, a client/server protocol and a heroku plugin. Ran the tech team.

Stack: Heroku, Ruby, Rails, JavaScript, ansible, C, go, Postgresql, lisp, vagrant.

#### Last.fm

2010-2013, Database architect
Main databases and scaling infrastructure in at
Last.fm, the awesome scrobbling social music
streaming site. Ops lead for databases.

Stack: Postgresql, Varnish, C, linux, memcached, PHP

## **Logical Bee**

2007-2010, Director of everything Logical Bee was my own tech company building audio recording software for Apple desktop platforms.

Stack: OS X, MIDI, CoreAudio/AU, Objective-C, lisp

### **Future Publishing Ltd.**

2007-2010, consultant developer Worked on the in-house publishing and asset management systems. Bespoke desktop layout application and large binary object management.

Stack: Java, perl, Solaris/Oracle, C, PHP, linux

#### Amazon.com

2002-2006. SDE

IMDb team. I invented and ran the imdb message boards. Also other parts of core web platform. DBA.

Stack: apache, mod\_perl, C, Postgresql, Unix,
linux

### Sift plc.

1999-2001, Developer

Startup, web platform. Ported RDBMS to Postgresql.

Stack: perl, mod\_perl, Postgresql, PHP, linux

## ADSW plc.

1997-1999, Applications Developer MIS/Data for windows desktops, client/server.

Stack: Windows, Oracle, Gupta, C, Java, linux

## **Mountfield Software Ltd.**

1995-1997, Analyst Programmer corporate desktop data entry/ analytics software.

Stack: Windows, Unix, C, Gupta, informix, oracle

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